**Irving Independent School District** 

**Davis Elementary School** 

2023-2024 Improvement Plan



## **Mission Statement**

It is the mission of J. O. Davis Elementary School to ensure high levels of learning in a positive school environment.

# Vision

J. O. Davis Bruins will be responsible, respectful, and unified members of their communities.

# Motto

Home of the Bruins.

Home of the Best!

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## **Comprehensive Needs Assessment**

### **Demographics**

### **Demographics Summary**

Davis Elementary is located in the southwest area of Irving, TX.serves a student population with 88.24% identified as Economically Disadvantaged (EcoDis) students, and more than 65% qualify for free or reduced meals. The percentage of students identified Emergent Bilingual (EB) is 49.22% or 410 students. Slightly more than three-fourths (77.31%) of students are identified as At-Risk.

#### **Student Demographics**

- Female 48%
- Male 52%
- Hispanic 63%
- African American 29%
- White 4%
- Asian 3%
- Gifted and Talented 10%
- Special Education 10%
- Bilingual 42%
- ESL 6%
- Enrollment 791
- Attendance 92.42%
- Chronic Absenteeism 13.9 (2020-2021 compared to 4.1% 20219-2020)

### **Staff Demographics**

- Female 90%
- Male 10%
- Hispanic 56%
- African American 29%
- White 10%
- Asian 3%

### **Student-to-Teacher Ratio**

- PK 1:1:19.7
- Kindergarten 1:1:14
- 1st grade 1:24
- 2nd grade 1:19.3
- 3rd grade 1:20.1

- 4th grade 1:18
- 5th grade 1:19.8

### **Demographics Strengths**

Staff diversity reflects the student population of the top two student groups, with 56% Hispanic and 29% African American. More than half of the teachers on campus have more than six years of teaching experience.

### **Problem Statements Identifying Demographics Needs**

Problem Statement 1 (Prioritized): Attendance has not rebounded post-pandemic (92.42% in 2022, compared to 97.025% for the four-year pre-pandemic average). Root Cause: Lack of consistent communication from central office.

### **Student Learning**

### **Student Learning Summary**

Math and Reading in grade 3 show slight declines in the performance levels Approaches, Meets, and Masters from 2022 to 2023 on STAAR assessments. There is a significant decline in grade 3 learners at the performance levels Meets and Masters from 2022 to 2023 STAAR Math administrations.

Math and Reading in grade 4 show increases in learners performing at the Approaches level on STAAR assessments. Significant increases are seen in grade 4 reading at the performance level Approaches and grade 4 math at the performance levels Meets and Masters from the 2022-2023 STAAR administrations. Some slight decreases were seen with learners who are performing at Meets and Masters in grade 4 reading from 2022-2023 STAAR administrations.

Math and Reading in grade 5 show decreases in learners performing at the Approaches and Meets level on STAAR assessments. Reading in grade 5 is seeing a slight decrease in learners performing that the Masters level, while Math in grade 5 shows a slight increase in learners performing at the Masters level from the 2022-2023 STAAR administrations. Significant decreases are seen in learners performing at all three levels in STAAR Science from 2022-2023 STAAR administrations.

### **Student Learning Strengths**

- 1. STAAR assessment data in Reading in Grades 3 and 5 show a 6% decline in learners who received an Approaches or above when comparing learning from 2022 to 2023, while 4th grade grew 12% from 2022 to 2023. Despite the slight declines and gains, reading is still the area of strength at Davis compared to math and science.
- 2. STAAR Grade 4 reading and math showed improvements from 2022 to 2023 for learners receiving Approaches or above.
- 3. Forty-one percent of learners in K-2 were considered "on or above" grade level according to the 2023 Spring mClass. This is an increase of 6% when compared to 2022 Spring mClass.

### Problem Statements Identifying Student Learning Needs

**Problem Statement 1:** Despite mClass showing improvements in K-2 Spring mClass,40% of incoming 3rd graders were considered "at or above" level at the end of last school year. **Root Cause:** Teachers may lack an understanding of the complexities of teaching structured literacy and therefore unable to deliver effective instruction.

**Problem Statement 2 (Prioritized):** Math STAAR scores for learners in grades 3, 4, and 5 remained steady at 55% at Approaches and above for 2022 and 2023. **Root Cause:** Math instructional blocks did not provide consistent and daily opportunities for learners to problem-solve through mathematical situations. Additionally, effective lesson planning for Tier 1 and small group instruction did not provide appropriate scaffolding and differentiation.

Problem Statement 3 (Prioritized): On the Grade 5 Science STAAR, learners receiving Approaches or above significantly decreased from 54% in 2022 to 30% in 2023. Root Cause: In grade 5, science instruction was hindered by a lack of content knowledge and a lack of consistent use of high-quality instructional material.

### **School Processes & Programs**

### School Processes & Programs Summary

### **Teacher Recruitment**

The District hosts a yearly job fair to recruit highly-qualified educators. Members from our campus attend the job fair to meet candidates and schedule interviews. We utilize a district database where open positions are posted and applications are reviewed for vacant positions. Highly-qualified teachers are placed in classrooms based on the campus needs. Staff members are encouraged to refer professional and paraprofessional staff members who would be a good fit for our campus needs.

### Intervention and Enrichment

Our school is going into its 5th year as a Professional Learning Community. Time for intervention is included during the school day. The campus schedule allows time for teacher teams to disaggregate data and plan Tier 1 instruction. Professional learning opportunities for teachers and paraprofessionals are based on staff requests and learner data. Extracurricular opportunities are available to learners at our school. Student offerings include Cooking, Dance, Soccer, Board Games, Chess, Book Clubs, National Elementary Honor Society, & Choir.

### School Processes & Programs Strengths

All learners have access to Tier 1 instruction and materials. The campus learning schedule includes non-Tier 1 instructional time for academic enrichments and interventions, which includes pull-out for dyslexia and special education services. Each learner has a technology device at school. All learners have access to small group instruction with their teacher during the school day.

### Problem Statements Identifying School Processes & Programs Needs

**Problem Statement 1 (Prioritized):** The percentage of African American learners identified for Gifted and Talented services is 12.9%, which is more than 8% points lower than expected. **Root Cause:** Teachers' lack of training resulted in insufficient GT nominations for African American learners.

### Perceptions

### **Perceptions Summary**

The May 2023 district climate survey included students in grades 3rd - 5th grades, teachers, & staff. There were 215 responses that identified with Davis Elementary. The district climate survey was distributed using email, text, and the district website.

### **Perceptions Strengths**

Survey responses from teachers for all Core Values were higher than the district average.

#### Accountability

- Campus Teachers 63
- District Teachers 59

#### Ambition

- Campus Teachers 71
- District Teachers 61

### Empathy

- Campus Teachers -67
- District Teachers 65

#### Integrity

- Campus Teachers 77
- District Teachers 70

### Safeguard

- Campus Teachers 70
- District Teachers 67

#### **Core Value Index**

- Campus 76
- District 72

#### **RCP Index**

- Campus 70
- District 65

# **Priority Problem Statements**

Problem Statement 1: The percentage of African American learners identified for Gifted and Talented services is 12.9%, which is more than 8% points lower than expected.
Root Cause 1: Teachers' lack of training resulted in insufficient GT nominations for African American learners.
Problem Statement 1 Areas: School Processes & Programs

Problem Statement 2: On the Grade 5 Science STAAR, learners receiving Approaches or above significantly decreased from 54% in 2022 to 30% in 2023.
Root Cause 2: In grade 5, science instruction was hindered by a lack of content knowledge and a lack of consistent use of high-quality instructional material.
Problem Statement 2 Areas: Student Learning

Problem Statement 3: Math STAAR scores for leanners in grades 3, 4, and 5 remained steady at 55% at Approaches and above for 2022 and 2023.
Root Cause 3: Math instructional blocks did not provide consistent and daily opportunities for learners to problem-solve through mathematical situations. Additionally, effective lesson planning for Tier 1 and small group instruction did not provide appropriate scaffolding and differentiation.
Problem Statement 3 Areas: Student Learning

Problem Statement 4: Attendance has not rebounded post-pandemic (92.42% in 2022, compared to 97.025% for the four-year pre-pandemic average).
Root Cause 4: Lack of consistent communication from central office.
Problem Statement 4 Areas: Demographics

# **Comprehensive Needs Assessment Data Documentation**

The following data were used to verify the comprehensive needs assessment analysis:

#### **Improvement Planning Data**

- District goals
- Campus goals

#### **Accountability Data**

- Student Achievement Domain
- Student Progress Domain
- Closing the Gaps Domain
- Accountability Distinction Designations
- Federal Report Card and accountability data

#### **Student Data: Assessments**

- STAAR current and longitudinal results, including all versions
- STAAR released test questions
- STAAR Emergent Bilingual (EB) progress measure data
- Texas English Language Proficiency Assessment System (TELPAS) and TELPAS Alternate results
- Local diagnostic reading assessment data
- · Local benchmark or common assessments data
- Texas approved PreK 2nd grade assessment data

#### Student Data: Student Groups

- Race and ethnicity data, including number of students, academic achievement, discipline, attendance, and rates of progress between groups
- Special programs data, including number of students, academic achievement, discipline, attendance, and rates of progress for each student group
- · Economically disadvantaged / Non-economically disadvantaged performance and participation data
- Male / Female performance, progress, and participation data
- Special education/non-special education population including discipline, progress and participation data
- Migrant/non-migrant population including performance, progress, discipline, attendance and mobility data
- · At-risk/non-at-risk population including performance, progress, discipline, attendance, and mobility data
- Emergent Bilingual (EB) /non-EB data, including academic achievement, progress, support and accommodation needs, race, ethnicity, gender etc.
- Section 504 data
- Gifted and talented data
- Dyslexia data
- Response to Intervention (RtI) student achievement data

### **Student Data: Behavior and Other Indicators**

- Attendance data
- Mobility rate, including longitudinal data
- Discipline records
- Class size averages by grade and subject

• Enrollment trends

### **Employee Data**

- Staff surveys and/or other feedback
- Teacher/Student Ratio
- T-TESS data

### Parent/Community Data

• Parent surveys and/or other feedback

## Goals

Goal 1: In Irving ISD, each student will reach their highest potential and be college and career ready.

**Performance Objective 1:** We will increase the percentage of learners in K-2 who achieve "At Benchmark or Above" in mClass reading by 10% from 41% to 51% in 2024.

**High Priority** 

HB3 Goal

Evaluation Data Sources: mClass

Strategy 1 Details	Reviews					
Strategy 1: Teachers will set goals and track progress for all Tier 3 learners using the CORE phonics survey. Progress will		Formative		Formative Summ		Summative
be tracked in Eduphoria.	Oct	Jan	Apr	July		
Strategy's Expected Result/Impact: Observe and record student improvement on essential standards.			-			
Staff Responsible for Monitoring: Academic Specialist						
Title I:						
2.4, 2.6						
- TEA Priorities:						
Build a foundation of reading and math, Improve low-performing schools						
- ESF Levers:						
Lever 5: Effective Instruction						
- Additional Targeted Support Strategy						

Strategy 2 Details	Reviews				
Strategy 2: Provide professional learning on planning days to ensure that teachers understand all HQIM and best practices	Formative			Summative	
around Structured Literacy.	Oct	Jan	Apr	July	
<b>Strategy's Expected Result/Impact:</b> Provide teachers with a better understanding of curriculum documents so instructional delivery improves.					
Staff Responsible for Monitoring: Academic Specialist					
<ul> <li>Title I:</li> <li>2.4, 2.6</li> <li>TEA Priorities:</li> <li>Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools</li> <li>ESF Levers:</li> <li>Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction</li> <li>Additional Targeted Support Strategy</li> </ul>					
No Progress Over Accomplished - Continue/Modify	X Discon	tinue			

**Performance Objective 2:** We will increase the percentage of learners in K-2 who achieve 41st %tile or higher on Math MAP from 50% in 2023 to 55% in 2024.

### **High Priority**

Evaluation Data Sources: Spring 2023 MAP Math

Strategy 1 Details	Reviews			
Strategy 1: Teachers will have days built into their contract for ongoing curriculum supports.		Formative		
<b>Strategy's Expected Result/Impact:</b> Provide time for teachers to internalize curriculum documents and be better prepared for instruction.	Oct	Jan	Apr	July
Staff Responsible for Monitoring: Academic Specialist & Campus Administrators				
<ul> <li>Title I:</li> <li>2.4, 2.6</li> <li>TEA Priorities:</li> <li>Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools</li> <li>ESF Levers:</li> <li>Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction</li> <li>Additional Targeted Support Strategy</li> </ul>				
Problem Statements: Student Learning 2				
No Progress Accomplished Continue/Modify	X Discon	tinue		

**Performance Objective 2 Problem Statements:** 

**Student Learning** 

**Problem Statement 2**: Math STAAR scores for learners in grades 3, 4, and 5 remained steady at 55% at Approaches and above for 2022 and 2023. **Root Cause**: Math instructional blocks did not provide consistent and daily opportunities for learners to problem-solve through mathematical situations. Additionally, effective lesson planning for Tier 1 and small group instruction did not provide appropriate scaffolding and differentiation.

**Performance Objective 3:** We will increase the percentage of learners in 3-5 who achieve "Meets Grade Level or Above" on Reading STAAR from 29% in 2023 to 35% in 2024.

### **High Priority**

HB3 Goal

Evaluation Data Sources: Spring 2024 STAAR Results

Strategy 1 Details		Rev	views	
Strategy 1 Details         Strategy 1: Teachers will set goals and track progress for all Tier 2 and 3 learners using formative data (CFA, DCA, & MAP data),         Strategy's Expected Result/Impact: Observe and record student improvement on essential standards.         Staff Responsible for Monitoring: Academic Specialist         Title I:         2.4, 2.6         - TEA Priorities:	Oct	Formative Jan	Apr	Summative July
<ul> <li>Build a foundation of reading and math, Improve low-performing schools</li> <li>- ESF Levers:</li> <li>Lever 5: Effective Instruction</li> <li>- Additional Targeted Support Strategy</li> </ul>				
Strategy 2 Details		Rev	views	
Strategy 2: Provide professional learning on planning days to ensure that teachers understand all HQIM and best practices		Formative		Summative
around Structured Literacy.	Oct	Jan	Apr	July

Strategy's Expected Result/Impact: Provide teachers with a better understanding of curriculum documents so instructional delivery improves. Staff Responsible for Monitoring: Academic Specialist			
<ul> <li>Title I:</li> <li>2.4, 2.6</li> <li>TEA Priorities:</li> <li>Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools</li> <li>ESF Levers:</li> <li>Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction</li> <li>Additional Targeted Support Strategy</li> </ul>			
No Progress Continue/Modify	X Discon	tinue	

**Performance Objective 4:** We will increase the percentage of learners in grades 3-5 who achieve "Meets Grade Level or Above" on Math STAAR from 23% in 2023 to 30% in 2024.

### **High Priority**

**Evaluation Data Sources:** Spring 2024 STAAR Results

Strategy 1 Details	Reviews			
Strategy 1: Teachers will have days built into their contract for ongoing curriculum supports.		Formative		Summative
<b>Strategy's Expected Result/Impact:</b> Provide time for teachers to internalize curriculum documents and be better prepared for instruction.	Oct	Jan	Apr	July
Staff Responsible for Monitoring: Academic Specialist & Campus Administrators				
<ul> <li>Title I:</li> <li>2.4, 2.6</li> <li>TEA Priorities:</li> <li>Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools</li> <li>ESF Levers:</li> <li>Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction</li> <li>Additional Targeted Support Strategy</li> </ul>				
Problem Statements: Student Learning 2				
No Progress Or Accomplished Continue/Modify	X Discon	tinue	I	

**Performance Objective 4 Problem Statements:** 

**Student Learning** 

**Problem Statement 2**: Math STAAR scores for learners in grades 3, 4, and 5 remained steady at 55% at Approaches and above for 2022 and 2023. **Root Cause**: Math instructional blocks did not provide consistent and daily opportunities for learners to problem-solve through mathematical situations. Additionally, effective lesson planning for Tier 1 and small group instruction did not provide appropriate scaffolding and differentiation.

**Performance Objective 5:** For STAAR Science, we will increase the percentage of 5th-grade learners who achieve "Approaches" or above from 29% in 2023 to 60% in 2024.

### **High Priority**

**Evaluation Data Sources:** Spring 2024 STAAR Results

Strategy 1 Details	Reviews			
Strategy 1: Teachers will have days built into their contract for ongoing curriculum supports.		Formative		Summative
<b>Strategy's Expected Result/Impact:</b> Provide time for teachers to internalize curriculum documents and be better prepared for instruction.	Oct	Jan	Apr	July
Staff Responsible for Monitoring: Academic Specialist and Campus Administrators				
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Recruit, support, retain teachers and principals, Improve low-performing schools				
- ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
- Additional Targeted Support Strategy				
Problem Statements: Student Learning 3				
Image: Moment of the second	X Discon	tinue	•	-

**Performance Objective 5 Problem Statements:** 

Student Learning

**Problem Statement 3**: On the Grade 5 Science STAAR, learners receiving Approaches or above significantly decreased from 54% in 2022 to 30% in 2023. **Root Cause**: In grade 5, science instruction was hindered by a lack of content knowledge and a lack of consistent use of high-quality instructional material.

Goal 2: In Irving ISD, we will increase parent and community engagement in the city of Irving.

Performance Objective 1: We will maintain an average daily attendance of 95%.

### **High Priority**

**Evaluation Data Sources: COGNOS** 

	Formative		Summative
Oct	Jan	Apr	July
		Г	
I	Rev	iews	
	Formative		Summative
Oct	Jan	Apr	July
		1	
		Oct Jan	Oct     Jan     Apr       Image: Constraint of the second state of th

Strategy 3 Details	Reviews			
Strategy 3: Offer parent classes on a variety of topics to increase opportunities for parents to be involved in their child's		Formative		Summative
education.	Oct	Jan	Apr	July
Strategy's Expected Result/Impact: Increase volunteer hours			-	•
Staff Responsible for Monitoring: Parent liaison				
Administrator				
Title I: 4.2 - ESF Levers: Lever 3: Positive School Culture Problem Statements: School Processes & Programs 1				
Image: No Progress     Image: Accomplished     Image: Continue/Modify	X Discon	tinue		

### **Performance Objective 1 Problem Statements:**

Demographics
Problem Statement 1: Attendance has not rebounded post-pandemic (92.42% in 2022, compared to 97.025% for the four-year pre-pandemic average). Root Cause: Lack of consistent communication from central office.
School Processes & Programs
Problem Statement 1: The percentage of African American learners identified for Gifted and Talented services is 12.9%, which is more than 8% points lower than expected. Root

**Cause**: Teachers' lack of training resulted in insufficient GT nominations for African American learners.

Goal 3: In Irving ISD, we will attract, develop, and maintain life changing educators committed to each student.

Performance Objective 1: We will increase our staff retention from 85% in 2023 to 90% in 2024.

### **High Priority**

**Evaluation Data Sources:** Manning table

Strategy 1 Details	Reviews					
Strategy 1: Provide professional learning on planning days to ensure that teachers are able to identify and understand how		Formative		Formative		Summative
to implement high-quality instructional materials and best practices. <b>Strategy's Expected Result/Impact:</b> Increase retention by providing effective support of staff members <b>Staff Responsible for Monitoring:</b> Academic Specialist Administrator	Oct	Jan	Apr	July		
<ul> <li>Title I:</li> <li>2.4, 2.6</li> <li>TEA Priorities:</li> <li>Recruit, support, retain teachers and principals, Improve low-performing schools</li> <li>ESF Levers:</li> <li>Lever 3: Positive School Culture, Lever 5: Effective Instruction</li> </ul>						
No Progress Accomplished -> Continue/Modify	X Discon	tinue		•		

Goal 3: In Irving ISD, we will attract, develop, and maintain life changing educators committed to each student.

Performance Objective 2: Increase the percentage of African American learners in the gifted and talented program. from 12.9% in 2023 to 21% in 2024.

**High Priority** 

**Evaluation Data Sources: COGNOS** 

Strategy 1 Details		Rev	views		
Strategy 1: Counselors will train all classroom teachers on the nomination and screening process for the gifted and talented	Formative			Summative	
program.	Oct	Jan	Apr	July	
Strategy's Expected Result/Impact: Increase the percentage of African American learners identified as gifted and talented.					
Staff Responsible for Monitoring: Counselors					
Administrator					
Title I:					
2.5, 2.6					
- TEA Priorities:					
Recruit, support, retain teachers and principals					
- ESF Levers:					
Lever 3: Positive School Culture, Lever 5: Effective Instruction					
Problem Statements: School Processes & Programs 1					
No Progress ON Accomplished -> Continue/Modify	X Discor	itinue			

### **Performance Objective 2 Problem Statements:**

School Processes & Programs

Problem Statement 1: The percentage of African American learners identified for Gifted and Talented services is 12.9%, which is more than 8% points lower than expected. Root Cause: Teachers' lack of training resulted in insufficient GT nominations for African American learners.

### **Additional Targeted Support Strategies**

Goal	Objective	Strategy	Description
1	1	1	Teachers will set goals and track progress for all Tier 3 learners using the CORE phonics survey. Progress will be tracked in Eduphoria.
1	1	2	Provide professional learning on planning days to ensure that teachers understand all HQIM and best practices around Structured Literacy.
1	2	1	Teachers will have days built into their contract for ongoing curriculum supports.
1	3	1	Teachers will set goals and track progress for all Tier 2 and 3 learners using formative data (CFA, DCA, & MAP data),
1	3	2	Provide professional learning on planning days to ensure that teachers understand all HQIM and best practices around Structured Literacy.
1	4	1	Teachers will have days built into their contract for ongoing curriculum supports.
1	5	1	Teachers will have days built into their contract for ongoing curriculum supports.

# **State Compensatory**

### **Budget for Davis Elementary School**

**Total SCE Funds:** \$32,407.00 **Total FTEs Funded by SCE:** 1 **Brief Description of SCE Services and/or Programs** 

Staffing of a general educational aide whose duties include small group intervention and social-emotional support during the school day.

### **Personnel for Davis Elementary School**

Name	Position	<u>FTE</u>
Cindy Meza	General Instructional Aide	1

# **Title I Personnel**

Name	Position	Program	<u>FTE</u>
Camila Douglas	intervention specialist		1
Daisy Silos	intervention specialist		1
Eduardo Mendoza Garcia	general instructional aide		1
Marieruz Romero	parent liaison	Parent & Family Engagement	1

# 2023-2024 Campus Improvement Team

Committee Role	Name	Position
Administrator	Angela Long	
CIC Coordinator	Jaime Mendoza	
Community Representative	Tammeka Foreman	
Parent	Shontrice Maloney	
Parent	Jessica Flax	
Parent	Shelton Johnson	
Business Representative	Tashaye Doss	
Classroom Teacher	Cassandra King	
Community Representative	Thania Chavez	
Parent	Vanessa Rodriguez	
Business Representative	Georgina Martinez	
District-level Professional	Ashley Jones	

## Addendums

### STAAR Grade 3:

Reading	Approaches	Meets	Masters
2023	60	22	6
2022	66	25	14

Math	Approaches	Meets	Masters
2023	49	13	2
2022	51	27	14

### STAAR Grade 4:

Reading	Approaches	Meets	Masters
2023	70	30	8
2022	58	32	15

Math	Approaches	Meets	Masters
2023	51	31	15
2022	44	15	7

### STAAR Grade 5:

Reading	Approaches	Meets	Masters
2023	67	31	13
2022	73	37	21

Math	Approaches	Meets	Masters
2023	68	23	10
2022	70	28	5

Science	Approaches	Meets	Masters
2023	30	9	3
2022	54	21	6

J. O. Davis Climate Summary 2022–2023

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